



## UNCT Plan of Engagement for CCA/UNDAF process in Iraq

### I - Motivation for the CCA/UNDAF

Iraq is undergoing transition from the political, social and economic upheaval resulting from the invasion in 2003 to a more politically stable, socially-responsive and economically-promising country. The country still faces a range of challenges including security, ethnic conflicts and socio-economic vulnerabilities that pose major development challenges for the Government and the people of Iraq. The humanitarian situation has improved but remains a concern in parts of the country that continue to be affected by violence. The recently-established poverty line and proportion of population that fall on or under it requires a renewed focus on addressing development in a comprehensive manner. These challenges suggest an active engagement of the international community and the UN in the fulfilment of human rights alongside the Government's commitment to institutionalize a democratic and well-governed state machinery.

To realize its own development vision, the Government of Iraq (GoI) is leading the formulation of the Five Year National Development Plan (NDP) (2010-14) that replaces the National Development Strategy 2007-2010. A number of sectoral committees have been established to facilitate the NDP process under the leadership of Ministry of Planning & Development Cooperation (MOPDC). The complete list and composition of these committees is provided in Annex 1. The GoI is also reviewing the International Compact for Iraq (ICI) to better reflect the rapidly changing internal and external situation.

The UN system's humanitarian, reconstruction and development efforts enter a new phase to provide a coordinated, coherent and harmonized response to development challenges faced by the Government and the people of Iraq. The Sector Outcome Teams and Inter-Agency Information and Analysis Unit were established at the beginning of 2008 as part of this effort. The UNCT signed the UN Assistance Strategy (2008-10) with the GoI that is fully aligned with the national priorities set out in the National Development Strategy, the Millennium Development Goals (MDGs) and the ICI benchmarks. The planned phase out of the Iraq Trust Fund and the situational transition in Iraq warrants a more strategic, coherent and cohesive response to Iraq's development priorities and challenges based on renewed partnership and engagement with GOI, international community, civil society and the UN system as a whole.

To this effect, the UNCT has decided to move to a more strategic partnership with the GoI following a comprehensive and coherent approach based on the UN Common Country Programming process. The Common Country Assessment (CCA) and United Nations Development Assistance Framework (UNDAF) for Iraq will ensure strategic alignment with and effective contribution of the UN System to the Five-Year National Development Plan (NDP) 2010-14. This will also allow the ExCom UN agencies of UNDP, UNFPA, UNICEF and WFP, as well as UN-HABITAT and WHO to formulate and align their respective Country Programmes with the NDP and UNDAF. This will lead to greater harmonization within the UNCT and between UNCT and GoI.

## **II - Overview of National Planning Processes**

The GoI is currently involved in the formulation of a comprehensive development vision for Iraq. The GoI is working to harmonize the NDP with the concurrent Poverty Reduction Strategy (PRS) process. Both the PRS and NDP are led by the GoI, under the leadership of MOPDC and with the technical assistance of World Bank and USAID respectively. Both strategic planning frameworks are expected to be finalized this year. The NDP will be submitted to the Council of Representatives by October 2009 with an understanding that the document would be binding for the next, post-election government in Iraq. The GoI has prepared a series of 14 sectoral analytical papers to provide the basis for the NDP. These were subjected to a broad national level review and consultation at the Baghdad NDP workshop held on May 20-21 to reach consensus and understanding on needs and priorities and vision for development in Iraq. The workshop recommended that the UN Agencies, Funds and Programmes should support the GoI in the finalization of the NDP and welcomed the inclusion of UN Agencies as part of the GoI's technical and sectoral committees which are providing the necessary inputs for the finalization of the plan. The inclusion of the line ministries in the formulation of the NDP was also emphasised so that the plan can be fully integrated into a national vision of development. The sectoral papers will be submitted to the Technical Committee by 1 August in preparation for the NDP workshop proposed for 15-20 August in Amman. The discussion of the sectoral papers at that workshop will provide an opportunity for the GOI, UNCT, and the World Bank to provide their feedback on the papers. These processes will feed into the discussion of the methodological unification of the papers in order to ensure a cohesive, comparable set of outputs in preparation for the formulation of the NDP.

The Poverty Reduction Strategy (PRS) is being led by the MOPDC/COSIT with support from the World Bank. A technical committee to draft the PRS has been constituted with two expected deliverables – the poverty assessment study based on IHSES data and the drafting of the PRS. Both these documents are expected to be produced in draft form by June 2009. The High Level PRS Committee led by COSIT under the MOPDC has received the Cabinet's approval for the recently calculated poverty line for Iraq. The World Bank under the leadership of the PRS Committee organized a two-day workshop to review the draft PRS with the involvement of

sector and technical specialists from all government ministries and departments. The UN participated in this event, providing technical contributions via its Sector Outcome Team (SOT) members and the Inter-Agency analysts. The PRS will eventually feed into the NDP. The GOI, the UN and the World Bank will continue to work in partnership to ensure the alignment of the NDP, PRS and CCA/UNDAF.

The GOI and international community are working in partnership to review progress on the ICI and identify future priorities and benchmarks. Following the ICI Baghdad Coordination Group Meeting in May 2009, a working group was established by the GOI with representatives of line ministries, office of the Deputy Prime Minister, and representatives of the Cabinet. The working group is preparing priorities for the remaining two years of the ICI which will be finalized by the end of July for submission to the Annual ICI Ministerial Conference to be held in Baghdad in October 2009. The ICI Secretariat is also finalizing the progress report on achievements for the period May 2008-May 2009 which will be ready by the end of June.

For further details on these and other strategies, a full stock-taking of the GOI's current and proposed planning processes can be found in Annex 2.

### **III - Proposed Options for the CCA Process**

Given that the GOI is in the process of formulating the NDP 2010-14 and the PRS based on sectoral review and analysis as well as evidence provided by IHSES, the best option for the UNCT is to join hands with the GOI. This will involve the UN's full engagement with the ongoing planning processes by utilizing its comparative advantages to support the national analytical capacities and ensuring that both PRS and NDP are aligned to MD/ MDGs and fulfil its international commitments and obligations. For these reasons, the UNCT has expressed its support for the undertaking a combination of participation in government-led analytical work (Option 1) and complementary UNCT-supported analytical work (Option 2). The UN CCA/UNDAF Task Force has contributed to the draft and endorsed the Plan of Engagement which will be shared with the UNCT and revalidated during of the CCA/UNDAF Design Workshop in Amman. A CCA document, in line with the above direction and in close cooperation between the UN and the GOI will be drafted during August 2009.

#### **i) Participation in government-led analytical work**

The UNCT was invited by the GOI to attend the national conference on the NDP that took place on May 20-21 in Baghdad and to provide feedback on 14 sectoral papers<sup>1</sup> which will form the analytical basis for the GOI's new development plan. The Baghdad workshop affirmed the UN's commitment to supporting the technical committees and the Ministry of Planning on integrating essential cross cutting areas, including human rights, gender, environment and employment.

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<sup>1</sup> The 14 papers are entitled: *Agriculture & Water Resources; Building & Housing, Education; Employment & Unemployment; Government Investment; Health; Industry; Private Sector Development; The Paper of the Committee on Economic Policy; Transport & Communication; Vision & Economic Policies; Youth in Iraq; Five Year Plan - Economic and Social Development Strategies in Kurdistan Region; and Living Conditions in Iraq.*

This conference provided an opportunity for the UN to provide substantive inputs to the sectoral analysis and advocate for MD/MDG based development planning.

The sectoral papers will also inform the CCA pre-analysis and subsequent gaps analysis as part of the CCA process. The RCO has recruited a consultant to work with the IAU in order to provide feedback to the GoI on the papers and assess the ways in which they can be integrated into the CCA. The UN will provide feedback to GoI by end of June to to be taken into consideration in the preparation of the second draft of the papers. These updated sectoral papers will be discussed during at the NDP workshop proposed to be held in Amman on 15-20 August. This set of processes will assist in ensuring that the CCA is fully aligned with the NDP.

The GoI-led PRS process has identified six outcomes: a higher income for the poor; improved health level of the poor; improved educational level for the poor; better housing environment for the poor; increasing the rate of the poor people that benefit from social protection; and less difference between poor women and poor men. In addition, the participation of UNCT via the SOTs in the PRS workshop (June 8-9 in Amman) enabled the UNCT to share its technical expertise while advocating for the inclusion of UN values and the MD/MDG principles.

#### **ii) Complementary UNCT-supported analytical work**

The National Millennium Development Goals Committee, in close partnership with the UNDP, is drawing up a National MDG framework comprising a set of nationalized goals, targets and indicators as well as a set of sectoral analyses to identify what should be done to achieve them. Reports published by COSIT on the global MDG targets (2005 and 2007) show that, due to three decades of conflicts and sanctions, Iraq is not likely to achieve individual targets in gender equality, health, water and sanitation and housing by 2015. In this context, the ongoing MDG localization process provides a basis for advocating the inclusion of MD/MDGs at the helm of national development plan.

During May and June, the UN conducted preparatory analysis to inform the CCA process. MoPDC has lent three of its COSIT and KRSO staff to review, provide feedback and technical support for the preparatory analysis conducted for the CCA by the Inter-Agency Analysts. These analysts spent two weeks in the IAU in Amman, working with analysts to review their preparatory work and identify future areas of collaboration between the IAU and COSIT/KRSO. This will build consensus around a common analysis of the situation, promote the identification of linkages between datasets, enhance the UNCT's analytical capacity on Iraq and help in receiving official endorsement for the UN's own analytical base and its possible usage in the national planning process.

To ensure that national planning entails the elements of results-based management (RBM) and human rights-based approaches (HRBA) to development strategies, training will be offered to GoI for them to incorporate some of these elements into their development frameworks while contributing to the CCA/ UNDAF process.

## IV - Extent of national and UN analytical capacity<sup>2</sup>

A stock-taking of humanitarian and development data for Iraq conducted in mid-2008<sup>3</sup> concluded that there was a wealth of data available, and pointed to the vital role of COSIT and the Kurdistan Regional Statistical Office (KRSO) in providing data and capacity for data collection. However, the report identified key information gaps and questioned the reliability of some of the data. It also concluded that, until that point, the UN's information and analysis lacked strategic vision and purpose, and did not always inform policy, programming, advocacy or coordination. Since that time, the Inter-Agency IAU has succeeded in producing concrete outputs through the Inter-Agency Analysts and technical staff, who combine the comparative advantages of the UNCT. The IAU has distributed several publications using the latest data to a wide audience, including the GoI, UN agencies, NGOs, the media and academia. The Inter-Agency IAU has supported evidence-based planning and policy-making through its analysis for the 2009 Consolidated Humanitarian Appeals Process and through the coordination of the CCA pre-analysis process. The 3W database, website and maps provide regularly updated coordination mechanisms for project information and data on Iraq.

Since the publication of that stock-taking, a number of published surveys have meant that COSIT/KRSO and the UN are now able to conduct a more comprehensive, reliable data consolidation and analysis. The WFP/UNICEF/NRI/COSIT/KRSO Vulnerability Analysis and Mapping Survey (WFP VAM) 2007, the World Bank/COSIT/KRSO Iraq Household Socio-Economic Survey (IHSES) 2007, the IAU/MercyCorps/IMC/COSIT/KRSO Iraq Knowledge Network Survey (IKN) 2008 as well as continuous IOM and UNHCR IDP, refugee and returnee monitoring are available. Annex 3 contains a full list of surveys conducted for Iraq between 2003-2009, many of which are conducted by COSIT/KRSO with UN support. The IHSES 2007 in particular has received widespread recognition for its high level of technical quality and consistency.

The COSIT IraqInfo database functions as a central repository of all major surveys conducted with GoI, providing detailed access to thousands of indicators. The central UN repository for information, IAU Info, complements this GOI initiative by consolidating over 200 key indicators that are updated monthly with new information and which are disaggregated by area (including district-level data) and gender. However, in spite of the improvements in availability of information during the past year, gaps still remain. For example, casualties data is not disaggregated by gender, and there is an absence of baseline data on gender-based violence.

Analyses conducted by the UNCT over the past year have identified key challenges to Iraq's development prospects using the latest data. The COSIT/WFP Comprehensive Food Security

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<sup>2</sup> The analysis is based on the Checklist to assess the quality of country analysis as outlined in Annex 2 of the CCA / UNDAF Guidelines.

<sup>3</sup> Available at:

<http://www.iauiraq.org/reports/Stocktaking%20of%20existing%20indicators%20and%20information%2013%20March%202008.pdf>

and Vulnerability Analysis (CFSVA) used the COSIT/WFP VAM surveys from 2005 and 2007 to identify the most vulnerable districts in Iraq according to key indicators. The Inter-Agency IAU's Labour Force Analysis 2003-2008 analysed data from the COSIT Labour Force Survey 2008 and WFP VAM 2007 to identify the weaknesses in Iraq's labour market and their root causes. Such analyses indicate some of Iraq's humanitarian and developmental priorities.

However, outstanding work includes the identification of key responsibilities and remaining gaps in capacity through HRBA. The HRBA to development will ensure the timely, impartial delivery of aid and the incorporation of the MDGs, justice and democracy into development planning. An HRBA workshop was held with the UNCT in March 2009 to initiate this process and a follow-up session on HRBA will be held at the CCA/UNDAF Design Workshop to bring national partners on board at the same level of understanding. A detailed capacity and gaps analysis with national partners will be conducted in July as part of the CCA process to identify needs that must be addressed for sustainable national development.

Non-governmental stakeholders have been actively involved in a number of processes. The Inter-Agency IAU includes participating analysts from several international NGOs, and the IKN 2008 was conducted in partnership with MercyCorps and IMC. COSIT and KRSO performed a lead role in the sample design and methodology, as well as supervision of all data collection of the IKN. A second round of the IKN survey is planned in partnership with COSIT and MercyCorps for the end of 2009. The pre-analysis has benefited from the Iraq Community-based Conflict Mitigation assessments, which were produced in consultation with local government officials, academics and NGOs and implemented by Relief International, to report on the causes and consequences of conflict at the micro level.

The UN has the means to assess the risk of future conflict and natural disaster and accordingly prepares its response to such emergencies. The UNCT Contingency Planning led by OCHA is an ongoing, inter-agency effort to identify and respond swiftly and effectively to potential emergencies. In addition, further expertise and support to strengthen this process, and ensure the highest standards for conflict analysis will be harnessed through the UN's global network. UNAMI HRD and the IAU have been monitoring progress in the implementation of the GoI's National Operations Centre (NOC), specifically in liaison with the Crisis Action Cell (CAC), the GoI's crisis and natural disaster response unit. The EmergencyInfo online database has been developed as a coordination tool for identifying the needs arising from emergencies and responses to those needs. FAO is also monitoring the effects of drought on a continuous basis. In addition, the RCO has recruited a conflict advisor for the CCA/UNDAF process. She will ensure that a conflict perspective runs through the pre-analysis, review the NDP sectoral papers from a conflict perspective and synthesise existing literature on the conflict in Iraq.

## **V - UN's comparative advantage in support of the CCA**

The UN in Iraq has demonstrated comparative advantages through the leadership of the SOTs carrying forward its mandate as well as innovative contracting arrangements which have

enabled it to remain present on the ground. The UN is uniquely positioned to facilitate legal and institutional reforms, capacity building, advocacy, and to pilot initiatives linking NGOs, CBOs, and the private sector with GOI.

Through its ongoing project to support MDG-based planning, UNDP will hold training sessions and workshops for national ministries and facilitate the integration of national MDGs into national planning. One such training has already taken place in April this year. The use of the MDGs in both the NDP and the CCA/UNDAF will enhance the strategic harmonisation of the GOI and the UNCT through identification of common goals, and assist the GOI in fulfilling all ratified international obligations and commitments.

The UN has long-standing experience and technical expertise on human rights-based approaches to programming and results-based programming, including M&E tools. This experience and expertise can be contributed via the RC M&E Unit to support and build the capacity of key government actors responsible for taking the NDP 2010-2014 to fruition. A request has already been made by MOPDC to help develop national M&E capacity and a formal assessment of national planning, monitoring and evaluation processes and capacities will be undertaken as part of the CCA process.

The UNCT has a high level of expertise in information and analysis. The establishment of the Inter-Agency IAU in 2008 has harnessed agencies' combined capacity to improve the humanitarian and development response in Iraq through the strategic use of information. This integrated approach to information and analysis promotes the standardisation of methodologies and cross-sectoral analyses. It has enhanced sharing of information while bringing onboard a strategic cross-sectoral overview. It has also strengthened the UN's relationship with the government and NGOs through various cooperation initiatives including Iraq Info. The UNCT is therefore in a strong position to provide training and support to the informational capacity of the GOI.

The UNCT has the analytical capacity to ensure that environmental sustainability and gender are issues which run through its analyses. In addition to the specific sections of the UNCT's pre-analysis (discussed in more detail below) devoted to gender under demographics, security and violence, health, economy and governance, the Inter-Agency Analysts are fully aware of the importance of gender mainstreaming throughout all sections of the pre-analysis. IAU technical staff have ensured that recent gender-disaggregated data is available to them for this purpose. A GenCap Gender Advisor was employed in order to ensure that all UNCT members and SOTs are aware of the importance of gender mainstreaming. The HRBA analysis will incorporate a gender lens into the identification of capacity gaps during the CCA process. The pre-analysis also includes a section devoted to the environment under economic development and inclusive growth, and it will be ensured that environmental sustainability will be incorporated as a cross-cutting issue within the work of the Thematic Groups to be formed during the CCA/UNDAF Design Workshop.

Through its support to the 2009 Iraq Census, UNFPA will support capacity building at two levels. COSIT staff and university researchers will be trained in statistical and thematic analysis for in-depth evaluation of Census data, in addition to data from other sources and national surveys conducted during the last 4 years. Second, Government staff responsible for sectoral planning processes at national and governorate level will be trained on utilization of Census data for annual and medium-term planning.

The ongoing review of the UN Assistance Strategy 2008-10 will also provide a basis for the CCA/UNDAF in terms of highlighting and identifying emerging priorities, gaps and challenges that could be addressed either within the remaining period of the current programme cycle or addressed more strategically through the UNDAF 2011-14. In addition, the engagement of the GoI in the review process reinforces the national ownership of the UN's development work and paves way for a pronounced UN-GoI partnership through the CCA/UNDAF process.

The UN already has structures in place that will support the development of the CCA and formulation of the UNDAF. These include the Gender Task Force, the UN joint coordination on AIDS, eight Sector Outcome Teams, the Advocacy Group and the Inter-Agency IAU.

The CCA/UNDAF Design Workshop in June will provide a forum to discuss when and where it is necessary to ensure that goals and expected results are realistic given past performance and current capacity in terms of availability of staff, financial resources, systems and instruments, partners and M&E capacity. The Workshop will identify opportunities for collaboration and complementarities to enhance collective comparative advantage. Some due process on reflection, feedback and dialogue on UN capacity with relevant partners will also take place.

## **VI - Mechanisms for CCA/UNDAF Formulation**

The CCA/UNDAF process is led by the UNCT which has the ultimate responsibility and authority on the process. The Inter-agency CCA/UNDAF Task Force, comprising Agency representatives and led by the RC Office, will guide the CCA/UNDAF process, ensuring that the work plan and the processes are synchronized. With the support of the Task Force, UNCT has assigned the Inter-Agency IAU to lead the CCA portion of the process. On the GoI side, the Iraq Strategic Review Board (ISRB) represents the highest-level coordinating committee while the NDP Technical Committee will provide the relevant inputs at the technical level.

In preparation for the CCA, the Inter-Agency Analysts will conduct a pre-analysis, with formulation support from a UNICEF consultant and informational support from COSIT/KRSO staff, in order to ensure that the UN engages with the GoI in an informed and effective manner. This pre-analysis phase will also enable the UN to identify any gaps in available data sets. UN analysts will conduct the pre-analysis using data that has been validated by the GoI with technical and informational support from IAU staff. The pre-analysis will be used as a basis for the discussions of the Thematic Working Groups at the CCA/UNDAF Design Workshop in June and will serve as a resource for the thematic analyses developed thereafter.

The GoI's series of sectoral analytical papers are being reviewed by an analytical consultant in cooperation with the Inter-Agency Analysts and SOTs to identify areas where the UN could provide support to the GoI, and to inform the CCA. The consultant will provide recommendations on the most effective way in which the UNCT can provide support to the GoI, based on UN's comparative advantages, and on the ways in which the UN can improve and broaden the scope of its analysis as part of CCA/ UNDAF process. The review process will also facilitate UN engagement with the GoI and increase the UN's role in the formulation of the NDP.

A conflict advisor is working with the Analysts and also reviewing other relevant documents to ensure that a conflict perspective runs throughout the pre-analysis. The consultant will be reviewing the Assessment Reports produced by the USAID/Relief International/Columbia University Community-based Conflict Mitigation Program and pre-existing capacities within OCHA Iraq for emergency response related to conflicts and disasters. The consultant will also review the sectoral papers in order to assess the extent to which the context of conflict is accounted for in the government analysis. It will be ensured that this conflict perspective and OCHA Iraq's pre-existing capacities for emergency response will be carried forward and incorporated into the CCA process.

To carry out the CCA, Thematic Working Groups will build on the pre-analysis to develop a deeper understanding of priority issues identified at the CCA/UNDAF Design Workshop. Each group, which will encompass Government, donors, civil society, academia and UNCT representatives, is expected to be jointly-chaired by a representative of UNCT and a Government representative.

The next stage of CCA/UNDAF preparation entails an in-depth causal analysis to understand the immediate, underlying and root causes of key issues within the prioritized thematic areas. This analysis will be conducted by the four Thematic Working Groups. Based upon the themes prioritised at the CCA/UNDAF Workshop, the Thematic Working Groups will undertake causality analysis and identify capacity gaps as part of the HRBA specified in the work plan to understand issues within each theme. The Working Groups will meet in the first two weeks of July in Baghdad. This critical exercise will culminate with the drafting of four thematic analyses by the end of July, which will inform the CCA. The thematic analyses will summarise the overall situation, key issues and causes, taking into account all elements of UN principles, the MD/MDGs and different cross-cutting issues in the context of Iraq. Considering that Iraq is in transition from a conflict situation, the thematic analysis will incorporate a proper assessment of relevant factors that contribute to natural and manmade disasters, conflict and unrest.

The CCA will be drafted in consultation with the UNCT, UN Task Force, with active engagement of ExCom agencies (UNDP, UNFPA, UNICEF and WFP) and WHO during the first two weeks of August based on the thematic analyses. The CCA document will be presented in draft form at the NDP workshop proposed for 15-20 August in Amman.

The formulation of the UNDAF will begin in early October 2009 with the Strategic Prioritization Workshop, ensuring that the UNDAF is fully aligned with the development priorities set out in

the NDP, and that the GoI has full ownership of the process. The CCA will provide the basis for the prioritization of the UN's strategic focus for the UNDAF, following the principles of human rights-based programming and results-based management. The identification of strategic UNDAF outcomes for Iraq will serve as a guiding framework for the development of the UNDAF Results Matrix, the UNDAF Monitoring and Evaluation Framework and the UNDAF M&E Calendar by respective UNDAF groups.

The entire CCA/UNDAF process will benefit from the continuous feedback and guidance of the CCA/UNDAF Task Force, UNCT, the regional Peer Support Group, the Regional Directors Team, GoI, Civil Society and other key partners.

The success of UNCT programmes to deliver as one is contingent upon the quality of the CCA/UNDAF and all efforts will be made to ensure that the entire process is undertaken in line with DOCO guidelines and standards. The deadline for the Country Programme Document submission is by March 2010 for approval by respective agency Boards in June 2010. The WHO Joint Programme Review Mission 2010-2011 will be signed by Dec 2009-January 2010. The preparation of the Country Cooperation Strategy will begin in June-July 2009 and is set to be launched in December 2010-January 2011. To this effect, the CCA/UNDAF Task Force will ensure that the timely inputs are sought from stakeholders, especially the PSG, and that all relevant comments and feedback are factored into the process to ensure a high quality product.

## **VII - Resource Requirements**

Both UNFPA and UNIFEM have taken on consultants to provide additional analytical capacity for the pre-Analysis and the CCA. UNICEF has also taken on a consultant specifically to contribute to the procedural and formulation discussions surrounding the CCA/UNDAF process.

WHO is in the process to recruit a consultant to work with the team on pre-analysis for the month of July.

The Inter-Agency IAU is working with a conflict advisor in order to provide capacity for analysis with a conflict lens and additional training and statistical capacity

The RCO has recruited a consultant for Sectoral Papers Review to provide additional inputs for the evaluation of the GoI's forthcoming sectoral papers.

An HRBA consultant will also be recruited in order to assist with the gaps analysis for the CCA.

The visits of the COSIT and KRSO staff has been funded and organized through UNFPA, and hosted by the Inter-Agency IAU.

The experts are yet to be recruited to facilitate the Thematic Working Group meetings in the first two weeks of August as part of the CCA.

## VIII - Next steps for the CCA/UNDAF

It should be noted that the timeline for the CCA/UNDAF is live and will be revised according to progress and the situation on the ground. The first draft of the UNDAF is expected by January 2010 and a final product, endorsed by GOI, by March 2010. A detailed timeline can be found in Annex 4.

Pre-Analysis		
Processes	Responsible	Deadline
Meeting to discuss pre-Analysis and CCA timeframe	IAU	12 May
pre-Analysis undertaken	IAU	12-17 May
Submission of draft pre-Analysis v.0	IAU	18 May
pre-Analysis v.1 drafted in response to feedback	IAU	19-26 May
Submission of draft pre-Analysis v.1	IAU	26 May
IAU meeting to present pre-Analysis v.1	IAU	27 May
pre-Analysis v.2 drafted in response to feedback	IAU	28 May-9 June
Submission of draft pre-Analysis v.2	IAU, with conflict advisor, RCO and UNICEF consultant	9 June
Analysis of GoI's Ministerial sectoral papers	IAU with consultant and SOTs	16 June
Consultation with COSIT and KRSO staff pre-Analysis feedback and support	IAU, GOI	7-16 June
Finalisation of Plan of Engagement	IAU, RCO, PSG, Task Force	17 June
Presentation produced summarising pre-Analysis	IAU, GoI, UNICEF consultant, conflict advisor	17 June
Translation of pre-Analysis, Plan of Engagement and Pre-Analysis Presentation	RCO	21 June
Formatting of pre-Analysis and	IAU	21 June

presentation		
Consultation on pre-Analysis v.3 with CCA/UNDAF Task Force and PSG	IAU, PSG, TF	18-24 June
Finalisation of pre-Analysis	IAU	2 July
<b>CCA/UNDAF Design Workshop</b>		
<b>Processes</b>	<b>Responsible</b>	<b>Deadline</b>
Orientation/training of UNCT, GoI and other partners on CCA/ UNDAF processes, RBM, HRBA	DOCO/RCO/IAU	23-24 June (Baghdad) 27-30 June (Amman)
<b>Thematic and Cross-Cutting Analysis</b>		
<b>Processes</b>	<b>Responsible</b>	<b>Deadline</b>
Causality Analysis (HRBA Gap Analysis) and Thematic Analysis	CCA Thematic Groups, IAU + Facilitators, UN Task Force, RC M&E Unit	1-16 July
Drafting of thematic analysis reports	CCA Thematic Groups	31 July
National Planning and Implementation Mechanisms (Financial systems, M&E Systems, Planning Systems)	RCO + UN Task Force + Thematic Groups + IAU	31 July
<b>Drafting of CCA Document</b>		
<b>Processes</b>	<b>Responsible</b>	<b>Deadline</b>
Drafting of CCA document v.1	CCA Drafting Team	1-15 August
NDP Conference	GOI, RCO, IAU, Sectoral review consultant	15-20 August
CCA Consolidation with Partners	CCA Thematic Groups, RCO and IAU	7-21 August
PSG Review of Draft CCA Document	PSG, DOCO, and RCO, Task Force	22 August-15 September
CCA Finalisation	IAU/RCO and UN Task Force	September 30
<b>Strategic Planning Retreat</b>		
<b>Processes</b>	<b>Responsible</b>	<b>Deadline</b>
Strategic Planning Retreat, including formulation of UNDAF Outcome Groups	DOCO/RCO	

UNDAF Formulation and Endorsement		
Processes	Responsible	Deadline
UNDAF Formulation	UNDAF Outcome Groups, RC M&E Unit, and Inter-Agency M&E Group	
1 <sup>st</sup> JSM	RCO	
2 <sup>nd</sup> JSM		
UNDAF Official Endorsement	RCO	

## ANNEX 1

### NDP Sectoral Committees

Committee	#	Role	Name	Title	Ministry / Entity
Industrial Sector	1	Chairman	Mr.Haydir Aboud Hassoun	General-Director	MOPDC / Industrial Planning department
Industrial Sector	2	Member	Mr.Ali Hussein Abdul Wahab	Senior Chief Engineer	MOPDC / Industrial Planning department
Industrial Sector	3	Member	Mr.Shakir Mahmood Brees	Senior Chief Engineer	MOPDC / Industrial Planning department
Industrial Sector	4	Member	Ms. Elaf Dhiaa AL-Deen	Chief Engineer	MOPDC / Industrial Planning department
Industrial Sector	5	Member	Ms.Jasmine Sadoun	Chief Engineer	MOPDC / Industrial Planning department
Industrial Sector	6	Member	-	Representative	Ministry of Oil
Industrial Sector	7	Member	-	Representative	Ministry of Electricity
Industrial Sector	8	Member	-	Representative	Ministry of Environment
Industrial Sector	9	Member	-	Representative	Ministry of Science and Technology
Industrial Sector	10	Member	-	Representative	KRG / Ministry of Planning
Industrial Sector	11	Member	-	Representative	Tatweer project
Industrial Sector	12	Member	-	Representative	Iraqi Industries Union
Industrial Sector	13	Member	-	Representative	Businessmen Union
Industrial Sector	14	Rapporteur (Minutes taker)	Miss Zainb Razouki Awwad	Senior Engineer	MOPDC
Industrial Sector	15	Rapporteur (Minutes taker)	Miss Huda Jassim	Senior Engineer	MOPDC
Agricultural Sector	1	Chairman	Mr.Haydir Aboud Hassoun	Acting General-Director	MOPDC / Agricultural Planning department
Agricultural Sector	2	Member	Mr.Hisham Qassim Saaoudi	Senior Chief Engineer	MOPDC / Agricultural Planning department
Agricultural Sector	3	Member	Dr.Bushra Wadi	Chief Researcher Assistant	MOPDC / Agricultural Planning department
Agricultural Sector	4	Member	Mr.Mohammed Jawad Khadhium	Chief Agricultural Engineer	MOPDC / Agricultural Planning department
Agricultural Sector	5	Member	Mr.Aqeel Nouri AL-Halfi	Chief Agricultural Engineer	MOPDC / Agricultural Planning department
Agricultural Sector	6	Member	Mr.Abdul Razzak Jassim Hassoun	Head of the Agricultural Statistics	COSIT
Agricultural Sector	7	Member	-	Representative	Ministry of Agriculture
Agricultural Sector	8	Member	-	Representative	Ministry of Water Resources
Agricultural Sector	9	Member	-	Representative	Ministry of Science and Technology
Agricultural Sector	10	Member	-	Representative	Ministry of Environment
Agricultural Sector	11	Member	-	Representative	KRG / Ministry of Planning
Agricultural Sector	12	Member	-	Representative	Tatweer project
Agricultural Sector	13	Member	-	Representative	Agricultural Engineers Syndicate
Agricultural Sector	14	Member	-	Representative	Peasant Cooperative Union

Agricultural Sector	15	Rapporteur (Minutes taker)	Mr.Mahdi Hassan Ali	Senior Engineer	MOPDC
<b>Committee</b>	<b>#</b>	<b>Role</b>	<b>Name</b>	<b>Title</b>	<b>Ministry / Entity</b>
Agricultural Sector	16	Rapporteur (Minutes taker)	Miss.Assel Adel Fatah	Senior Engineer	MOPDC
Technical Committee	1	Chairman	Dr. Sami Matti Poulis	Technical Deputy Minister	MOPDC
Technical Committee	2	Member	Ms.Anwar Jameel Bouni	General Director	MOPDC / Construction Planning, Housing and Services
Technical Committee	3	Member	Mr.Haydir Aboud Hassoun	General Director Acting General Director	MOPDC / Industrial Planning department MOPDC / Agricultural Planning department
Technical Committee	4	Member	Mr.Qassim Anaya Farz	Acting General Director Acting General Director	MOPDC / Economic Planning department MOPDC / Governmental Investment
Technical Committee	5	Member	Dr. Emad Hamza	Acting General-Director	MOPDC / Transportation Planning and Communications department
Technical Committee	6	Member	Ms.A`ada Nouri Atto	Acting General-Director	MOPDC / Development Fund department
Technical Committee	7	Member	Miss.Nawal Abbas	Acting General-Director	MOPDC / Human Development department
Technical Committee	8	Member	Mr.Hisham Qassim Saaoudi	Senior Chief Engineer	MOPDC / Agricultural Planning department
Technical Committee	9	Member	Mr.Mohammed Mohsen Said	Chief Engineer Assistant	MOPDC / Department of the Regional Planning & the Environment Affairs
Technical Committee	10	Member	-	Representative	Ministry of Oil
Technical Committee	11	Member	-	Representative	Ministry of Finance
Technical Committee	12	Member	-	Representative	Central Bank of Iraq
Technical Committee	13	Member	-	Representative	KRG / Ministry of Planning
Technical Committee	14	Member	-	Representative	Tatweer project
Technical Committee	15	Rapporteur (Minutes taker)	Dr.Abdul Jabbar Mohammed Salah	Senior Chief Researches	MOPDC / Economic Planning department
Technical Committee	16	Rapporteur (Minutes taker)	Dr.Alaa AL-Deen Jafar	Chief Researcher	MOPDC / Governmental Investment department
Technical Committee	17	Secretariat of the Committee	Miss. Shatha Khalil Ibrahim	Chief Administrator	MOPDC / Technical deputy office
Technical Committee	18	Secretariat of the Committee	Miss. Buthaina Mohammed Kareem	Clerk	MOPDC / Technical deputy office
Policies and analysis of the overall economical indicators	1	Chairman	Mr. Qassim Anaya Farz	Acting General-Director	MOPDC / Economic Planning department
Policies and analysis of the overall economical indicators	2	Member	Dr. Abdul Jabbar Mohammed Salah	Senior Chief Researcher	MOPDC / Economic Planning department
Policies and analysis of the overall economical indicators	3	Member	Dr. Alaa AL-Deen Jafar	Chief Researcher	MOPDC / Governmental Investment department
Policies and analysis of the overall economical indicators	4	Member	Ms. Nidhal Mohammed Merza	Senior Chief Researcher	MOPDC / Governmental Investment department
Policies and analysis of the overall economical indicators	5	Member	Mr. Faqri Hameed Jaber	Head of the National Accounting	COSIT
Policies and analysis of the overall economical indicators	6	Member	-	Representative	Ministry of Finance

Policies and analysis of the overall economical indicators	7	Member	-	Representative	Central Bank of Iraq
<b>Committee</b>	<b>#</b>	<b>Role</b>	<b>Name</b>	<b>Title</b>	<b>Ministry / Entity</b>
Policies and analysis of the overall economical indicators	8	Member	-	Representative	KRG / Ministry of Planning
Policies and analysis of the overall economical indicators	9	Member	-	Representative	Tatweer project
Policies and analysis of the overall economical indicators	10	Member	-	Representative	Baghdad University / Economic and Administration College
Policies and analysis of the overall economical indicators	11	Member	-	Representative	AL-Mustansiriya University / Economic and Administration College
Policies and analysis of the overall economical indicators	12	Rapporteur (Minutes taker)	Mr.Falah Hassan	Chief Researcher	MOPDC
Policies and analysis of the overall economical indicators	13	Rapporteur (Minutes taker)	Dr. Maies Abdul Sahab	Researcher	MOPDC
Construction, Housing and Services Sector	1	Chairman	Ms. Anwar Jameel Bouni	General-Director	MOPDC / Construction planning, Housing and Services department
Construction, Housing and Services Sector	2	Member	Ms. A`ada Ismail Hamadi	Chief Engineer Assistant	MOPDC / Department of Construction Planning, Housing and Services
Construction, Housing and Services Sector	3	Member	Ms. Samira Hussein Alewi	Head of Researches	MOPDC / Department of Construction Planning, Housing and Services
Construction, Housing and Services Sector	4	Member	Mr.Audai Ayoub Sabri	Engineer Assistant	MOPDC / Department of Construction Planning, Housing and Services
Construction, Housing and Services Sector	5	Member	Miss. Siham Mahmood Mohammed	Head of the Social Statistics	COSIT
Construction, Housing and Services Sector	6	Member	-	Representative	Ministry of Municipalities & Public Works
Construction, Housing and Services Sector	7	Member	-	Representative	Ministry of Construction and Housing
Construction, Housing and Services Sector	8	Member	-	Representative	Ministry of Education
Construction, Housing and Services Sector	9	Member	-	Representative	Ministry of Higher Education and Scientific Research
Construction, Housing and Services Sector	10	Member	-	Representative	Ministry of Health
Construction, Housing and Services Sector	11	Member	-	Representative	Ministry of Culture
Construction, Housing and Services Sector	12	Member	-	Representative	Baghdad Amanat
Construction, Housing and Services Sector	13	Member	-	Representative	KRG / Ministry of Planning
Construction, Housing and Services Sector	14	Member	-	Representative	Tatweer project
Construction, Housing and Services Sector	15	Rapporteur (Minutes taker)	Ms. Waddad Fouad	Engineer Assistant	MOPDC
Construction, Housing and Services Sector	16	Rapporteur (Minutes taker)	Miss. Asdda Khadhium	Researcher Assistant	MOPDC

Human Development	1	Chairman	Miss. Nawal Abbas	Acting General-Director	MOPDC / Human Development department
Human Development	2	Member	Miss. Basma Mohammed Sadiq	Senior Chief Researches	MOPDC / Department of Human Development
Human Development	3	Member	Miss. Aqout Hussein Salman	Senior Chief Researches	MOPDC / Department of Human Development
Human Development	4	Member	Ms.Khawla Ali Mohammed	Head of Researches Assistant	MOPDC / Department of Human Development
Human Development	5	Member	-	Head of the Social Statistics	COSIT
Human Development	6	Member	-	Head of the Human Development Statistics	COSIT
<b>Committee</b>	<b>#</b>	<b>Role</b>	<b>Name</b>	<b>Title</b>	<b>Ministry / Entity</b>
Human Development	7	Member	-	Representative	Ministry of Municipalities & Public Works
Human Development	8	Member	-	Representative	Ministry of State for the affairs of Provinces
Human Development	9	Member	-	Representative	Ministry of Environment
Human Development	10	Member	-	Representative	Baghdad Amanat
Human Development	11	Member	-	Representative	KRG / Ministry of Planning
Human Development	12	Member	-	Representative	Tatweer project
Human Development	13	Rapporteur (Minutes taker)	Ms. Salwa Ismail	Head of the Researches	MOPDC / Human Development Department
Human Development	14	Rapporteur (Minutes taker)	Miss. Likaa Tariq	Administrator	MOPDC / Human Development Department
Transportation and Communications Sector	1	Chairman	Dr. Emad Hamza Mohammed Hassan	Acting General-Director	MOPDC / Transportation Planning and Communications department
Transportation and Communications Sector	2	Member	Mr. Jalal Daham Zughair	Senior Chief Researches	MOPDC / Department of Human Development
Transportation and Communications Sector	3	Member	Mr. Emad Abdullah	Senior Engineer	MOPDC / Transportation Planning and Communications
Transportation and Communications Sector	4	Member	Mr.Rafaa Khalifa Hilal	Chief Engineer	MOPDC / Transportation Planning and Communications
Transportation and Communications Sector	5	Member	Ms.Lameaa Abdul Ridha Jaber	Chief Engineer Assistant	MOPDC / Transportation Planning and Communications
Transportation and Communications Sector	6	Member	-	Head of the Transportation & Communications Statistics	COSIT
Transportation and Communications Sector	7	Member	-	Representative	Ministry of Transportation
Transportation and Communications Sector	8	Member	-	Representative	Ministry of Communications
Transportation and Communications Sector	9	Member	-	Representative	Ministry of Trade
Transportation and Communications Sector	10	Member	-	Representative	Construction & Housing / State Board of Roads and Bridges
Transportation and Communications Sector	11	Member	-	Representative	Ministry of Municipalities & Public Works
Transportation and Communications Sector	12	Member	-	Representative	Baghdad Amanat

Transportation and Communications Sector	13	Member	-	Representative	KRG / Ministry of Planning
Transportation and Communications Sector	14	Member	-	Representative	Tatweer project
Transportation and Communications Sector	15	Rapporteur (Minutes taker)	Ms. Neran Hassan Joudi	Senior Chief Researches	MOPDC
Transportation and Communications Sector	16	Rapporteur (Minutes taker)	Miss. Attour Hatim Kareem	Engineer Assistant	MOPDC
Private Sector Development	1	Chairman	Ms. A`ada Nouri Atto	Acting General-Director	MOPDC / Development Fund department
Private Sector Development	2	Member	Dr. Alaa AL-Deen Jafar	Head of the studies and researches division	MOPDC / Governmental Investment department
Private Sector Development	3	Member	Mr. Khalid Khadium Hassan	Senior Engineer	MOPDC / Department of Development Fund
Private Sector Development	4	Member	Mr. Atia Fadhil Abdul Qader	Chief Researcher Assistant	MOPDC / Economic Planning department
Private Sector Development	5	Member	Mr.Ghassan Adnan Mahmood	Developer	MOPDC / Department of Development Fund
Private Sector Development	6	Member	-	Representative	Ministry of Industry and Minerals
Private Sector Development	7	Member	-	Representative	Ministry of Trade
<b>Committee</b>	<b>#</b>	<b>Role</b>	<b>Name</b>	<b>Title</b>	<b>Ministry / Entity</b>
Private Sector Development	8	Member	-	Representative	Ministry of Agriculture
Private Sector Development	9	Member	-	Representative	Ministry of Tourism
Private Sector Development	10	Member	-	Representative	National Investment Commission
Private Sector Development	11	Member	-	Representative	KRG / Ministry of Planning
Private Sector Development	12	Member	-	Representative	Tatweer project
Private Sector Development	13	Member	-	Representative	Iraqi Industries Union
Private Sector Development	14	Member	-	Representative	Commercial Chambers
Private Sector Development	15	Member	-	Representative	Businessmen Union
Private Sector Development	16	Rapporteur (Minutes taker)	Mr.Humam Khalil Yassin	Engineer	MOPDC / Department of Development Fund
Spatial indicators	1	Chairman	Dr. Sami Matti Polus	Supervisor on department of Regional planning	MOPDC
Spatial indicators	2	Member	Dr. Kamil Khaduim Bashir	Dean of the urban & regional Institute	Baghdad University
Spatial indicators	3	Member	Dr. Hisham Khalil Hameed	Expert	MOPDC / Department of Regional Planning
Spatial indicators	4	Member	Mr.Jameel Toma Boutrs	Senior Chief Research	MOPDC / Department of Regional Planning
Spatial indicators	5	Member	Ms.Majida Mohammed Dhair	Senior Chief Research	MOPDC / Department of Regional Planning
Spatial indicators	6	Member	Mr. Mohammed Mohsen Said	Chief Engineer Assistant	MOPDC / Department of Regional Planning
Spatial indicators	7	Member	-	Representative	Ministry of Municipalities & Public Works
Spatial indicators	8	Member	-	Representative	Ministry of State for the affairs of Provinces
Spatial indicators	9	Member	-	Representative	Ministry of Environment

Spatial indicators	10	Member	-	Representative	Baghdad Amanat
Spatial indicators	11	Member	-	Representative	KRG / Ministry of Planning
Spatial indicators	12	Member	-	Representative	Tatweer project
Spatial indicators	13	Rapporteur (Minutes taker)	Ms. Sawsan Jabbar Ibrahim	Senior Researcher	MOPDC / Department of Regional Planning
Spatial indicators	14	Rapporteur (Minutes taker)	Mr. Ahmed Hilal Abdul Jabbar	Researcher	MOPDC / Department of Regional Planning

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## Stocktaking of National Planning Processes

Printed Date: 7/7/2009

## A. Current Planning Frameworks:

Framework	Period	GOI Lead	Partner Lead
National Development Strategy (NDS)	2007-2010	MOPDC	UN/WB
International Compact with Iraq (ICI)	2007-2011	ICI Secretariat	UN/WB
UN Assistance Strategy	2008-2010	MOPDC	UN

## B. Planned/Ongoing Processes for 2009-2010:

Framework	Timeframe	GOI Lead	Partner Lead	Current Status	Document Available
NDP 2010-2014	Final draft by September 2009	MOPDC (Dr. Metti / Huda Malik)		Sectoral Committees established (with COSIT participation); No meetings held as of 1/March/2009; <u>11 Ministerial papers produced</u> ; Government workshop planned for 12-15 May; Plan is to submit to COR in Oct09 before National Elections.	X
UN Assistance Strategy MTR	Review done by June 2009	MOPDC	UN/RC Office	TORs finalized and ready for internal review; Schedule finalized.	X
PRSP	Draft by June 2009	Inter-Ministerial High Committee (Dr. Mehdi)	WB	Sectoral Poverty Papers being prepared; Poverty Line presented to Cabinet on 14 April Workshop organized by Inter-Ministerial High Committee with sector specialists including donors set for 7-9 June Invite sent to RC& SOTs.	X
UNDP MDG-Based Planning	2008-2011	MOPDC/ COSIT	UNDP (Matthias Percl)	<u>Support proposal submitted to MOPDC in Jan09</u> : Capacity development to integrate MDG-Based planning  MDG tailoring workshop held in April	Yes
Tatweer Programme on Service Delivery	2006-2011	Line Ministries	USAID (Matthias Percl or Juan)	Capacity development of Line Ministries on service delivery with particular focus on planning processes	
National Youth Strategy	Final draft to be launched 8 August 2009 on National Youth strategy by Period: 2011-2014 not fixed yet.	MOYS	UNFPA (Dr. Naira)	<u>Draft Strategy</u> has been endorsed by prime minister. Committee in PMs office to finalise the strategy.  UNFPA has recruited a consultant who delivered a project document for the formulation of the National Youth Strategy. The National Youth Survey is still ongoing and the final findings will be presented by mid August 2009.	Yes (Project document available)

National Education Strategy	Final draft by? Period: 2011-2020 with a milestone at 201514	MOE/MOHE, MOE KRG, MOLSA	UNICEF, WB, UNESCO (ML)	<u>Under development but in the initial stages.</u> To be completed by end 2009. In 2009, not drafted yet.	X
Agricultural Strategic Plan	Period: 2009-2015	MOA	FAO (Tariq)	Strategic priorities of agricultural development, increased self sufficiency and improved livelihoods and national food security	
CCA-UNDAF Process	CCA by Oct09 UNDAF Period: 2011- 2014	MOPDC	UN / RC Office / IAU	UNCT agreed on general process; Preparation underway for UN's plan of engagement	X
CAP MYR	May – June 2009	MOPDC	OCHA	In discussion with RC's Office on links with AS MTR	X
Federal Budget Strategy for Iraq	2010 - 2012	MOF	WB (Juan)	Higher Committee chaired by Minister of Finance has met at beg. of April and strategy is under development. Framework on financial management being prepared in collaboration with World Bank and with support of IMF. Plan to develop integrated budget with MOP	
Iraqi Marshlands Initiative: FAO / MOSM Joint Programming Strategy.		MOSM	FAO (Tariq)	Endorsed on 11-12 March 2009	
5 year Strategy		COSIT	Juan or ML		
Iraq National Housing Policy	Draft to be completed by end June 2009	MoCH Omar Sabri Dr. Momtaz	UN- HABITAT	Still in the initial stage	
National Solid Waste Management Law	Draft ready awaiting review of the Council of Ministers	MoMPW Omar Sabri Dr. Momtaz	UN- HABITAT		
National strategy on maternal, neonatal and child mortality reduction for 2004–2008	2005-2008	MoH	WHO/UN ICEF/UNF PA and support of the EC		Yes
National Employment Policy		Ministry of Labor and Social Affairs	ILO	Still in the initial stage. Outline for labor teams has been developed only. Expected to formulate a work plan in June 2009	X

Strategy for Developing the Iraqi Judiciary					Yes
A Strategic Framework on the Rule of Law and Human Rights in Iraq					Yes

1. On the **NDS 2010-2014**:

Background: In discussions among IAU members it was stated that the Sectoral Committees responsible for analysis and drafting of NDS lack capacity on: analysis methodologies, MDGs, and HRBA programming. They were meant to finalize analysis in the first quarter of 2009, but have not had a first meeting as of 1<sup>st</sup> March.

Timeframe	Stage
Jan-Mar	Analysis
Mar-Apr	Plan Strategic Vision
Apr-June	Develop Scenarios
Jun-Jul	Develop Objectives and Policies
Jul-Sep	Develop Draft Final Plan

**ANNEX 3**  
**List of surveys for 2003 - 2009**  
**2003 – 2007 Data Collection Activities**

<b>Agency</b>	<b>Name of Assessment</b>	<b>Sector</b>	<b>Date</b>
<b>UNESCO</b>	Iraq Education in Transition: Needs and Challenges	Education	2004
<b>UNEP</b>	Desk Study on the Environment in Iraq,	Environment	2003
	Assessment of Environmental "Hot Spots" in Iraq	Environment	2005
<b>UNICEF</b>	Nutritional status survey of under five children	Food	2003
	Educational Statistics in Iraq	Education	2003 - 2004
	Nutritional status survey of under five children In Baghdad	Nutrition	2003
	Multiple Indicator Cluster Survey		2006
	Gender Achievements and Prospects in Education	Gender	2005
<b>UNICEF (Ministry of Education)</b>	School Survey 2003 - 2004 in Iraq	Education	2003 - 2004
<b>UNIFEM</b>	Evaluating the Status of Iraqi Women in light of the Beijing Platform for Action	Gender	
	Progress of Arab Women	Gender	2004
<b>WHO</b>	Health Action Crises	Health	2004
	Assessments for 2004 2005	Health	2004 - 2005
	Iraq Family Health Survey 2006/7	Health	2006-2007
	Chronic Non-Communicable Diseases Risk Factors Survey In Iraq	Health	2006
<b>WFP</b>	Projected 2005 Needs	Nutrition	2004
	Baseline Food Security Analysis in Iraq	Nutrition	2004
	Non-Food Responses to Food Insecurity in Emergencies	Nutrition	2005
<b>UNHCR</b>	Fortress Europe and the Iraqi 'intruders': Iraqi asylum-seekers and the EU, 2003-2007	Refugees	2003-2007
<b>UNESCWA</b>	The Economic and Financial Situation in Iraq	Socio-Economic	2003
	Housing and Physical Infrastructure in Iraq	Development	2003
	PROFILE OF THE INFORMATION SOCIETY IN THE REPUBLIC OF IRAQ	Development	2003
	Reconstruction of Iraq	Development	
	The Iraq War: Social and Humanitarian Implications	Socio-Economic	2003
<b>UNDP</b>	Unsatisfied basic Needs Mapping and Living Standards in Iraq	Development	2006
	Iraq Living Conditions Survey	Development	2004
	Iraqi Waterway Project Wreck Removal Environmental Damage Limitation Survey	Development	2004
<b>FAO</b>	Centre South Survey	Socio-Economic	2004
	North Survey	Socio-Economic	2004
	FAO Rural Household Survey Iraq	Socio-Economic	2004
<b>UN/WB Joint Needs Assessment 2003</b>			

<b>UN Habitat</b>	Iraq Reconstruction Plan for Shelter and Urban Development (Annex Only)	Development	
<b>IOM</b>	Assessment Study Overview	IDPs/Refugees	2004
<b>UN</b>	The Impact of New War on Iraqi Children	Socio-Economic	2003
<b>UN Inter-Agency Standing Committee</b>	UN Inter-Agency Humanitarian Preparedness and Response Plan for Iraq and Neighbouring Countries	Humanitarian	2002

### 2008 Data Collection Activities

Agency	Name of Activity	Sector
<b>UNESCO</b>	Media Sustainability Index Iraq	
	<b><i>Assessment of rehabilitated projects</i></b>	
	The ECD better parenting pilot project base line assessment in 3 pilot areas of KRG	
	Anthropometric survey of IDPs in Basrah	
	NRC assessment	
	Salt factories (USI) assessment	
	Mills assessment (WFF) assessment	
	Food Security and Vulnerability Analysis survey (with WFP)	
	Third Party Verification	
	Report on Early Childhood Rearing Practices Survey	
	Rapid Assessment on Child and Youth Participation	
	IMPACT (emergency program) Vulnerability Assessments	
	School Survey 2004-2005, 2005-2006, 2006-2007	
<b>UNICEF</b>	Rapid Assessment of Orphanages in Iraq	
	School Survey 2007-2008	
	Baseline study on child rights based legislations	
	ALP Evaluation	
	Needs assessment on Iraq MRE (new)	
	Mapping of Social Polices in Iraq	
	ICIC Basra (B1-32) End Project Review	
	EPI Review	
	Assessment of existing water and sanitation infrastructure	
	KAP Survey for MRE	
	Situation Analysis of Girls' Education in rural areas of Southern Iraq	
	Assessment of existing solid waste management system in Basrah city	
	National Injury Surveillance (pilot) (with WHO)	
	Study on violence and children	
<b>WHO</b>	Sentinel surveillance system for Rota virus in diarrhea in 6 hospitals in Iraq	Health & Nutrition
	Sentinel surveillance system for bacterial meningitis in 6 hospitals in Iraq	Health & Nutrition
	Assessment of medical equipments at 6 pilot hospitals in Iraq (stage of Compiling data)	Health & Nutrition

	Iraq mental health survey	Health & Nutrition
	Assessment of implementation of DOTS program in KRG	Health & Nutrition
	WHO Global Youth Tobacco Field Work Survey among secondary school students in Baghdad	Health & Nutrition
	In-depth Iraq Family Health Survey (IFHS) report	Health & Nutrition
	Sanitary Survey for Drinking Water Resources in Baghdad, Basra, Mosul, Erbil and Nassryia	WATSAN
	National Injury Surveillance (pilot) (with UNICEF and UNDP)	Health & Nutrition
	School Health Screening	Education
	Expanded program on immunization (EPI) Review with UNICEF	Health & Nutrition
	Basic health service package piloting in 6 governates	Health & Nutrition
	Immunization Coverage Survey (to be drafted in July) (with UNICEF / MoH)	Health & Nutrition
	Assessment of Fast aid and medical gas services in Iraq	Health & Nutrition
	WHO KAP Study Tobacco Free Initiative for Medical Students and Teaching staff in Al-Nahrain Medical College/Baghdad	Health & Nutrition
	WHO KAP Study Tobacco Free Initiative for Students and Teaching staff in Schools.	Health & Nutrition
	<i>Health facility assessment, tertiary hospitals (physical structures)</i>	Health & Nutrition
	District Health system assessment in 3 LADP areas	Health & Nutrition
	Schistosomiasis Survey in Iraq	Health & Nutrition
	Brucellosis survey in Iraq	Health & Nutrition
	<i>Rapid Assessment of Avoidable Blindness in those over 55 years of age (with CBM support) In Baghdad/Al-Karkh and Babel/Hilla. (Basra and Mosul?)</i>	Health & Nutrition
<b>UNHCR</b>	Protection Monitoring	Protection
	Monitoring Programmes	Protection
<b>UNDP</b>	National Human Development Report (NHDR)	Multi-sectoral
<b>UNFPA</b>	Iraqi National Youth Survey and Strategy	Education
<b>Mercy Corp</b>	IKN Periodic Survey on Humanitarian Need	Multi-sectoral
<b>WFP</b>	Comprehensive Food Security and Vulnerability Analysis in Iraq	Food Security
<b>iMMAP</b>	Landmine Impact Survey, phase 2	Mine Action
	Oasis (Operational Activity & Situational Information System)	Multi-sectoral
	IMSMA (Information Management System for Mine Action)	Mine Action
	Rehabilitation and Victim's Assistance in Iraq	Mine Action
<b>World Bank</b>	"Iraq: Household Survey and Policies for Poverty Reduction	Development

<b>IOM</b>	IDP Monitoring and needs assessments	Multi-sectoral
	Returnee monitoring	Multi-sectoral
	Location assessments	Multi-sectoral
	Project recommendations (JOC)	Multi-sectoral
<b>UNESCO</b>	Literacy in Iraq	Education

### 2009 Data Collection Activities

Agency	Name of Activity	Sector	Status of 2008 Activities
UNICEF	<i>Assessment of rehabilitated projects</i>		Completed
	The ECD better parenting pilot project base line assessment in 3 pilot areas of KRG		?
	Anthropometric survey of IDPs in Basrah		?
	NRC assessment		?
	Salt factories (USI) assessment		?
	Mills assessment (WFF) assessment		?
	Food Security and Vulnerability Analysis survey (with WFP)		?
	Third Party Verification		Monthly
	Report on Early Childhood Rearing Practices Survey		?
	Rapid Assessment on Child and Youth Participation		?
	IMPACT (emergency program) Vulnerability Assessments		Monthly
	School Survey 2004-2005, 2005-2006, 2006-2007		?
	Rapid Assessment of Orphanages in Iraq		?
	School Survey 2007-2008		?
	Baseline study on child rights based legislations		?
	ALP Evaluation		?
	Needs assessment on Iraq MRE (new)		?
	Mapping of Social Polices in Iraq		?
	ICIC Basra (B1-32) End Project Review		?
	EPI Review		?
	Assessment of existing water and sanitation infrastructure		?
	KAP Survey for MRE		?
	Situation Analysis of Girls' Education in rural areas of Southern Iraq		?
	Assessment of existing solid waste management system in Basrah city		?
National Injury Surveillance (pilot) (with WHO)		?	
	Study on violence and children		?
WHO	Sentinel surveillance system for Rota virus in diarrhea in 6 hospitals in Iraq	Health & Nutrition	On-going
	Sentinel surveillance system for bacterial meningitis in 6 hospitals in Iraq	Health & Nutrition	On-going

Assessment of medical equipments at 6 pilot hospitals in Iraq (stage of Compiling data)	Health & Nutrition	Extended
Iraq mental health survey	Health & Nutrition	Extended
Assessment of implementation of DOTS program in KRG	Health & Nutrition	To be followed
WHO Global Youth Tobacco Field Work Survey among secondary school students in Baghdad	Health & Nutrition	Completed
In-depth Iraq Family Health Survey (IFHS) report	Health & Nutrition	Extended
Sanitary Survey for Drinking Water Resources in Baghdad, Basra, Mosul, Erbil and Nassryia	WATSAN	Extended
National Injury Surveillance (pilot) (with UNICEF and UNDP)	Health & Nutrition	Extended
School Health Screening	Education	Completed
Expanded program on immunization (EPI) Review with UNICEF	Health & Nutrition	Completed
Basic health service package piloting in 6 governates	Health & Nutrition	On-going
Immunization Coverage Survey (to be drafted in July) (with UNICEF / MoH)	Health & Nutrition	Completed
Assessment of Fast aid and medical gas services in Iraq	Health & Nutrition	To be followed
WHO KAP Study Tobacco Free Initiative for Medical Students and Teaching staff in Al-Nahrain Medical College/Baghdad	Health & Nutrition	Extended
WHO KAP Study Tobacco Free Initiative for Students and Teaching staff in Schools.	Health & Nutrition	Completed
<i>Health facility assessment, tertiary hospitals (physical structures)</i>	Health & Nutrition	Under Discussion
District Health system assessment in 3 LADP areas	Health & Nutrition	Extended
Schistosomiasis Survey in Iraq	Health & Nutrition	On-going
Brucellosis survey in Iraq	Health & Nutrition	On-going
Rapid Assessment of Avoidable Blindness in those over 55 years of age (with CBM support) In Baghdad/AI-Karkh and Babel/Hilla. (Basra and Mosul?)	Health & Nutrition	On-going
<i>Micronutrient survey</i>	Health & Nutrition	Under Discussion
<i>Reproductive Health Assessment</i>	Health & Nutrition	Under Discussion
<i>Specialised Medical services( include emergency services and blood transfusion services)</i>	Health & Nutrition	Under Discussion
Protection Monitoring	Protection	?

UNHCR	Monitoring Programmes	Protection	?
	Activity monitoring - shelter & NFI distribution and other activities	Protection	On-going
	Refugee monitoring - in Iraq and throughout the region	Protection	On-going
	Refugee returnee monitoring - in Iraq and throughout the region	Protection	On-going
	IDP monitoring	Protection	On-going
	IDP returnee monitoring	Protection	On-going
	Potential return location monitoring	Protection	On-going
	Staff locations & AoRs (as required)	Protection	On-going
	National Human Development Report (NHDR)	Multi-sectoral	?
UNFPA	Iraqi National Youth Survey and Strategy	Education	?
	IKN Periodic Survey on Humanitarian Need	Multi-sectoral	
Mercy Corp	Comprehensive Food Security and Vulnerability Analysis in Iraq	Food Security	?
WFP	Landmine Impact Survey, phase 2	Mine Action	On-going
iMMAP	Oasis (Operational Activity & Situational Information System)	Multi-sectoral	On-going
	IMSMA (Information Management System for Mine Action)	Mine Action	Completed
	Rehabilitation and Victim's Assistance in Iraq	Mine Action	On-going
	"Iraq: Household Survey and Policies for Poverty Reduction	Development	?
World Bank	IDP Monitoring and needs assessments	Multi-sectoral	Regular
IOM	Returnee monitoring	Multi-sectoral	Regular
	Location assessments	Multi-sectoral	Regular
	Project recommendations (JOC)	Multi-sectoral	Regular
	Literacy in Iraq	Education	?
UNESCO			







