

UN Assistance Strategy For Iraq - Results Matrix

GOVERNANCE

Results																
<ul style="list-style-type: none"> NDS – Strengthen good governance and improve security ICI – Strengthen institutions to improve governance ICI – Political Security and Human Rights SCR 1770 – Support to government and people of Iraq to realise the aims of SCR 1770 																
UNCT OUTCOME (2008-2010):																
Strengthened governance institutions and processes for political inclusion, accountability, rule of law and efficient service delivery.																
Indicator:																
<ul style="list-style-type: none"> Free and fair elections conducted by IHEC National dialogue increased and capacity developed of civil society for reconciliation and peacebuilding, gender and women's empowerment and to protect press freedom Judicial institutions develop with increased independence and better access to justice for all citizens, and protection and promotion of human rights are mainstreamed in GOI institutions 																
Results	Indicators	Baseline	2008 Target	2009 Target	2010 Target	Related ICI Benchmark	Role of Partners	Resources Mobilization Target (US\$, '000)								
								2008			2009			2010		
								Required	Funded	Unfunded	Required	Funded	Unfunded	Required	Funded	Unfunded
Sector Outcome 1: Strengthened electoral processes in Iraq	Free and fair elections and referenda according to the international and national elections observers	2005 election conducted without full participation of political and sectarian groups and with significant international assistance	Free and fair National and parliamentary elections with participation of all major political and sectarian groups-2008	Free and fair LG elections in KRG -2009	Free and fair National and parliamentary elections with participation of all major political and sectarian groups-2010		SURF, Iraqi NGOs POGAR ESCWA, CMC IHEC; ACHRS FES; IFES Scuola Superiore Sant' Anna	31.25	19.25	12	26	5	21	16	2	14
Output 1.1: Increased institutional capacity of IHEC and other institutions to support independent elections process in Iraq	1.1.1 Number of IHEC staff newly trained in specific areas 1.1.2 Technical support (experts, training and publications) given to improve communications infrastructure.	1.1.1. (Source of information: IHEC Capacity Building Strategy and Workplan 2008; UNEAD IHEC Needs Assessment 2006 (updated by UNAMI in 2007/2008); IFES IHEC Needs Assessment June 2008 1.1.2. Technical support (by categories) not provided during 2007	1.1.1 850 staff trained 1.1.2. Provide maintenance and support at HQ and at all 19 GEOs	1.1.1. 460 staff 1.1.2. Streamlined communications systems in IHEC	not applicable	3.1.2 Implementation of political / legislative timetable	SURF POGAR ESCWA IHEC; FES; Scuola Superiore Sant' Anna	UNDP:2.7 m; UNOPS: 6.3 m	UNDP: 2.7 m; UNOPS: 5.4 m;	UNOPS: 0.9 m	UNDP: 3 m; UNOPS: 2 m	UNDP:0.5	UNDP: 2.5 m; UNOPS: 2 m	UNDP: 3 m		UNDP: 3 m
Output 1.2: Increased electoral awareness and citizen engagement in electoral processes	1.2.1 The EEF (Election Education Forum) is newly established and NEEP (National Electoral Education Forum) is developed 1.2.2 Number of Iraqis reached through activities implemented by partner NGOs 1.2.3 Number of opinion leaders reached through opinion leader sessions targeting political entities, civil servants, youth, women and traditional leaders etc. 1.2.4 Number of media professionals trained on election reporting 1.2.5 Code of Conduct for Reporting Elections is developed and implementation supported 1.2.6 Number of CSOs participating in public awareness campaigns organized	1.2.1. EEF not yet established (2007) 1.2.2. 0 (2007) 1.2.3. 0 (2007) 1.2.4. 50 (2007) 1.2.5. No code of conduct in place (2007) 1.2.6. 0 (2007)	1.2.1. Forum (ToR, structure, membership, etc.) established at national and provincial level, NEEP developed and approved, regular meetings held. 1.2.2. 50,000 Iraqis / 75 NGO projects/19 GEECs 1.2.3. 9,900 1.2.4. 150 media professionals trained 1.2.5. Draft developed, adopted, published 1.2.6. 1	1.2.1. Regular meetings held to follow up on the implementation of NEEP. 1.2.2. 10,000 persons 1.2.3. 2,500 1.2.4. 700 1.2.5. utilized 1.2.6. 2	1.2.2.10,000 1.2.3. n/a 1.2.4. 0 1.2.5. utilized 1.2.6. 1		IHEC Iraqi NGOs IFES CMC FES; ACHRS	UNOPS: 5 m UNESCO: 2m	UNOPS:5 m	UNESCO: 2m	UNOPS: 6 m; UNDP: 3 m		UNOPS: 6 m; UNDP: 3 m	UNOPS: 3 m		UNOPS: 3 m
Output 1.3: Capacity of electoral and media observers strengthened	1.3.1 Number of national electoral observers and media monitors that are newly trained 1.3.2 Number electoral observers and media monitors mobilised during 2008 and 2009 elections	1.3.1. 21,500 observers (2008) 1.3.2 Not applicable	1.3.1. 21,500 observers, 500 media monitors 1.3.2. 21,500 observers and 500 media monitors	1.3.1. not applicable 1.3.2 45,000	1.3.1 not applicable 1.3.2 not applicable	3.1.2 Implementation of political / legislative timetable p.4 ser date for governorate and municipal elections	IHEC									
Sector Outcome 2: Strengthened national dialogue and civil society for governance and reconciliation	2.1. Percentage of media outlets that abide by 2008 Code of Professional Ethics and Conduct 2.2. Number of civil society initiatives contributing to national dialogue and reconciliation 2.3. Number of civil society initiatives contributing to compliance with CEDAW, the Beijing platform and related treaties 2.4. Compliance reports submitted for CEDAW, Beijing +20 submitted 2.5. # of political groups and civil society organizations participating in the constitutional review 2.6. Gender-sensitive strategy on transitional justice prepared and under implementation 2.7. Number of civil society recommendations adopted by the Constitutional review committee 2.8. Increase in public perception on inclusive governance and positive role of civil society in reconciliation and governance	None NA TBD TBD None No gender strategy NA No information available that reflects public perception on inclusive governance since the concept of inclusive governance is new to the Iraqi political sphere (2007)	10 % 5 20 30 groups Strategy started Gender responsive strategy drafting initiated 5 policies 0%	20% 8 25 30 groups Strat done Gender responsive strategy on TJ finalized and adopted 5 policies 50%	30% 10 30 NA Impl started Not applicable, Review process Gender responsive strategy on TJ implemented 5 policies Increase measured		NCCI, Alternatives, ACCORD, Iraqi CSOs, Local communities, Mercy Hands, MoC; MoTA; Iraqi NGOs; CMC; UNIVEF Local NGOs	30.01	19.48	10.53	18.5	4.1	14.4	10.3	0.3	10
Output 2.1: Iraqi stakeholders supported in reconciliation of outstanding political and constitutional issues	2.1.1 Number of knowledge-sharing initiatives and national dialogue events on divisive political and constitutional issues gathering MPs, political leaders, civil society and academics 2.1.2. Number of CSOs, media bodies and national institutions provided with media pack on constitution and civic responsibility 2.1.3. Number of media campaigns on reconciliation in country and for diasporas 2.1.4 Number of events for discussion of civil society recommendations and number of publications and media products disseminated	2.1.1. 0 2.1.2. media package not available (2007) 2.1.3. NA 2.1.4 none	2.1.1 Initiate processes to develop materials and training started; create media package; deliver media campaigns; hold national conference 2.1.2. 2nd media package created 2.1.3. 3 media campaigns 2.1.4. national conference held	2.1.1.1 study tour, 4 Multi Party Dialogue Roundtables 2.1.2. 3rd media package created 2.1.3. 3 media campaigns 2.1.4. national conference held	2.1.1. 3 Multi party dialogue roundtables, 1 study visit, 3 trainings 2.1.4. Not applicable, Review process to be completed by 2009	3.1.1 National Dialogue and Reconciliation: Paragraph 3, 4, 5, 10 3.1.2 Implementation of political / legislative timetable p.2 (constitutional review) 3.1.3 regional and international cooperation and integration p.4 regional support for reconciliation	Iraqi CSOs CRC/CoR, CMC	UNOPS: 1.52 m UNESCO: 0.5 m; UNIFEM: 0.5 m; UNDP: 4 m	UNOPS: 1.52 m; UNESCO: 0.5 m; UNIFEM: 0.5 m; UNDP: 4 m	UNESCO: 0.5 m	UNOPS: 1 m; UNIFEM: 0.5 m; UNDP: 1 m		UNIFEM: 0.5 m; UNOPS: 1 m	UNIFEM: 0.5 m		UNIFEM: 0.5 m

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Output 2.2: GoI and civil society partners better able to undertake national dialogue and transitional justice initiatives	2.2.1 Number of grants to community-based initiatives, including media, to promote conflict transformation, dialogue and reconciliation 2.2.2 Number of academics, civil society leaders, women activists, youth, media professionals and cultural mediators trained on and supported for conflict resolution and peace-building 2.2.3 Number of cultural heritage sites restored through local government-community partnership	2.2.1.4 grants 50,000 USD each to 4 NGOs covering different geographic areas to promote national reconciliation (2007-2008, UNAMI/HRO final project report to ACT Project at OHCHR/ Geneva) 2.2.2. 50 (2007) 2.2.3. 1 site (2007, UNESCO)	2.2.1. 1 Grant for peacebuilding project 2.2.2. 5000 people 2.2.3. 1 site started	2.2.1. 9 grants 2.2.2. 5000 people 2.2.3. 1 in progress	2.2.1. 4 grants 2.2.2. 5000 people 2.2.3. 1 site completed	• 3.3.1 Establish a comprehensive human rights regime country wide p.6 Role of Civil Society and human rights • 3.3.3 Establish effective transitional justice mechanisms (p. 1 – 5)	NCCI, Alternatives, ACCORD, Iraqi CSOs, Local communities, Mercy Hands, MoC, MoTA, Iraqi NGOs; CMC; UNICEF Local NGOs	UNOPS: 0.5 m; UNESCO: 9 m UNICEF: 6.59 m UNDP: \$1 million	UNOPS: 0.5 m; UNESCO: 2.6 m UNICEF: 6.4m UNDP: 0.16; UNDP 1 m	UNOPS: 3 m; UNDP: 0.8 m; UNESCO: 2.6 m	UNOPS: 3 m; UNESCO: 2.6 m; UNDP: 0.5 m	UNOPS: 1 m; UNDP: 0.5 m	UNOPS: 1m; UNDP: 0.5 m			
Output 2.3: Independent civil society and media enabled to contribute to governance processes	2.3.1. Number of laws and regulatory frameworks drafted to ensure compliance with international standards 2.3.2 Number of outreach campaigns per year to the Iraqi public on the rights and responsibilities of media and civil society in the process of governance 2.3.3. Number of government officials, including judges and police officers, and representatives of CSOs trained per year on new legislations 2.3.4 Number of CSOs and media professionals trained per year in specific ethics and internal governance issues 2.3.5 At least three self-regulatory mechanisms supported and self-monitored by CSOs and media institutions and professionals 2.3.6 Total number of media institutes/mass communication faculties reviewed or established 2.3.7 Number of CSOs and national public and private institutions part of NGO emergency preparedness and response network 2.3.8 Total number of Iraqi NGOs offering integrated capacity-building programs for fellow NGOs 2.3.9 Number of women MPs, activists, government officials, media professionals trained per year on gender and related issues related to UN 1325	2.3.1. Existing NGO law (regulatory framework) is not in line with international standard (2007: Iraqi Law) 2.3.2. none conducted in 2007 (2007 base year) 2.3.3. 0 (2007) based on that there was no new legislation related to this output during 2007. 2.3.4. 0 (2007) 2.3.5. none adopted (2007) 2.3.6. none (2007) 2.3.7. no network in place (2007) 2.3.8. 0 (2007) 2.3.9. 0 (2008)	2.3.1. Preparation for review processes (identification of relevant laws and regulations) 2.3.2. 1 campaign 2.3.3. 0 2.3.4. 45 2.3.5. 0 mechanism 2.3.6. 3 facilities 2.3.7. 1 network implemented 2.3.8. 2 resource NGOs 2.3.9. 200	2.3.1. 1 law reviewed in KRG and law reviewed in Baghdad 2.3.2. 1 campaign 2.3.3. 0 2.3.4. 45 2.3.5. 0 mechanism 2.3.6. 3 facilities 2.3.7. 1 network implemented 2.3.8. 2 resource NGOs 2.3.9. 200	2.3.1. National Cyber Space law reviewed 2.3.2. 2 campaigns 2.3.3. 1500 2.3.4. 45 2.3.5. 3 mechanisms 2.3.6. 3 facilities 2.3.7. 1 network maintained 2.3.8. 3 resource NGOs 2.3.9. 200	• 3.1.1 NDR p.12 framework for free and independent media • 4.2.1 engaging with Civil Society, 1 policy framework for civil society, p.3 freedom of information protect rights of media	UNAMI, UNOPS	UNESCO: 1.6 m; UNIFEM: 1.5 m; UNOPS: 0.5 m; UNDP: 2 m	UNESCO: 0.1 m; UNDP 2 m; UNIFEM: 1.5 m	UNESCO: 1.5 m; UNOPS: 1.5 m; UNDP: 4.3 m	UNESCO: 1 m; UNOPS: 1.5 m; UNDP: 4.3 m	UNESCO: 1 m; UNOPS: 1.5 m; UNDP: 3.8 m	UNESCO: 1 m; UNOPS: 1.5 m; UNDP: 3.5 m	UNOPS: 0.5 m; UNDP: 3.5 m		
Output 2.4: Capacity of women and women's institutions increased to actively involve in governance processes	2.4.1 Number of Women MPs, activists, government officials, media professionals newly trained per year on gender and on issues related to UN 1325 2.4.2 National women's strategy and action plan drafted and situation analysis published 2.4.3 Number of laws per year reviewed for gender sensitivity	2.4.1. None 2.4.2. No national strategy and no national action plan 2.4.3. 0 (2007)	2.4.1. 100 2.4.2. Drafting completed and document published 2.4.3. 2	2.4.1. 100 2.4.2. plan supported and implemented 2.4.3. 2	2.4.1. 100 2.4.2. plan supported and implemented 2.4.3. 2	• 4.4.1 Delivering Basic services toward MDGs p.7 reduced gender discrimination and increase woman participation in Governance		UNDP: \$0.5m; UNFPA: 0.3 m	UNDP: \$0.5m; UNFPA: 0.3m	UNIFEM: \$1 m; UNFPA: 0.3 m	UNFPA : 0.3m	UNIFEM: \$1 m; UNDP: 1.5m	UNIFEM: \$3 m; UNDP: \$1 m; UNFPA: 0.3 m	UNFPA : 0.3m	UNIFEM: \$1 m; UNDP: \$3 m	
Sector Outcome 3: Enhanced rule of law and respect and protection for human rights in line with international standards	3.1. Reduced numbers of human rights violations, as reported in the quarterly UNAMI/HRO report 3.2. % detainees with access to defense counsel, family visits and proper conditions 3.3. Number of detention centres with International standards (Source: HRO and ICRC reports) 3.4. Number of courts with improved systems and court administration 3.5. Reduction in average case processing time Percentage of court cases resolved within set time frames (Source: Court records) 3.6. % of JTI curriculum improved to reflect international standards 3.7. Number people given free legal assistance in legal clinics, disaggregated by women and men 3.8. % of surveyed citizens have positive opinion of law enforcement bodies and fair judicial process 3.9. Number of child-related laws reviewed and enacted in line with international standards 3.10. Rule of Law Strategic Plan adopted 3.11. Iraqi Legal Data Base institutionalized by GOI 3.12. Number of Iraqi courts using case management system 3.13. Human Rights Commission supported to establish its offices and functions 3.14. Compliance reports submitted for ICCPR, CRC, CAT	0% (2008) None Not applicable (2008) no survey on this topic conducted yet None (2007) Phase 1 of establishing database completed (2007) None (2007) No (2007) None (2007)	0% 500 10% review of 4 child-related laws started None Phase 2 of establishing data base completed 1 court HRC law drafted no	50% 6000 20% Review of 4-child related laws continued KRG Plan adopted 50% of phase 3 of finalizing database achieved 3 courts HRC law enacted reports submitted	100% 12000 30% Review of 4-child related laws continued and enacted National Plan adopted Phase 3 of finalizing data base completed 10 courts HRC operational reports submitted		• MoHR, • MoI, • MoD • Sri Lankan Centre for the Study of Human Rights, • CIDA	10.7	10.7	0	9	7.5	1.5	10.8	8.3	2.5
Output 3.1: Strengthened capacity of key government and non-government institutions to protect and promote human rights	3.1.1 MoHR Strategic Plan drafted 3.1.2 National Institute of Human Rights Management Plan & structure finalised 3.1.3 Number of human rights standards mainstreamed into work and structures of MoI and MoD 3.1.4 Number of government officials per year trained on human rights sensitization 3.1.5 Number of staff members of MOHR, Women's Affairs, Health, Justice trained on monitoring and reporting human rights 3.1.6 Number of CSO activists and media professionals trained on human rights issues per year 3.1.7 CEDAW report drafted 3.1.8 Number of GOI officials trained to fulfill reporting obligations under international law 3.1.9 Number of legal clinics supported to provide free legal services, with at least 50% services for women 3.1.10 Number of women and men receiving free legal services per year in legal clinics supported	3.1.1. No plan 3.1.2. none 3.1.3. Not applied (2007) 3.1.4. 50 3.1.5. 0 3.1.6. 0 3.1.7. no report drafted (2007) 3.1.8. 30 (2007) 3.1.9. 0 (2007) 3.1.10. 0 (2007)	3.1.1. Plan done 3.1.2. 2 Plans developed 3.1.3. Standing orders and internal regulations reviewed and revised 3.1.4. 120 3.1.5. 0 3.1.6. 100 3.1.7. report drafted 3.1.8. 30 UNDP 25 UNIFEM 3.1.9. 2 3.1.10. 2,000	3.1.1. Plan supported 3.1.2. Plans supported and implemented 3.1.3. Revised Standing orders and internal regulations introduced and implemented 3.1.4. 120 3.1.5. 25 3.1.6. 100 3.1.7. report updated 3.1.8. 30 UNDP 25 UNIFEM 3.1.9. 10 3.1.10. 5000	3.1.1. Plan supported 3.1.2. Plans supported and implemented 3.1.3. Implementation of revised standing orders and internal regulations continued 3.1.4. 120 3.1.5. 50 3.1.6. 100 3.1.7. report updated 3.1.8. 30 UNDP 25 UNIFEM 3.1.9. 10 3.1.10. 10,000	• 3.1.1 National Dialogue and reconciliation p.6 protection of Human rights, p.11 systems to respect the rule of law and human rights • 3.3.1 Establish a comprehensive human rights regime country wide (p.1 - 7)	• MoHR, • MoI, • MoD • Sri Lankan Centre for the Study of Human Rights, • CIDA	UNDP: 0.4 m	UNDP: 0.4 m	0	UNIFEM: 0.5 m; UNDP: 1 m	UNIFEM: 0.5 m; UNDP: 1 m	UNIFEM: 0.5 m; UNDP: 2.8 m	UNIFEM: 0.5 m	UNIFEM: 0.5 m	
Output 3.2: Strengthened institutions to implement the rule of law and administration of justice	3.2.1 Draft strategic plan for MOJ developed 3.2.2 Number of broadcast media professionals trained to produce advocacy materials on prisoners' rights 3.2.3 Number of government officials, judges, police officers trained on human rights. 3.2.4 Total proportion of JTI curriculum revised. 3.2.5 Number of needs assessments in key judicial institutions completed per year 3.2.6 Number of laws related to children reviewed in line with international standards and recommendations presented to CoR. 3.2.7 Number of government staff, judges, key decision makers, juvenile police trained on international standards of Juvenile Justice 3.2.8 Report on the review key legislation related to migration and border management produced and disseminated 3.2.9 Number of migration and border officers trained on new migration policy and procedures 3.2.10 Proportion of detention centers receiving staff training to improve management practices (also, Numbers of detention centers staff trained on XXXX) 3.2.11 Policy and operations manual for detention center management drafted with increased	3.2.1.No plan 3.2.2.none 3.2.3.40 3.2.4.0% (2007) 3.2.5.0 3.2.6.0 3.2.7.0 3.2.8.No review conducted (2007) 3.2.9.0 3.2.10.0 3.2.11. none 3.2.12. none	3.2.1. Plan done 3.2.2.25 3.2.3.50 3.2.4.25% 3.2.5.2 3.2.6.0 3.2.7.100 (actual trained 90) 3.2.8.Review process finalized 3.2.9.150 3.2.10.3 3.2.11. draft done 3.2.12. 2	3.2.1. Plan adopted and implemented 3.2.2.25 3.2.3.100 3.2.4. completed as planned 3.2.5. 2 3.2.6. 4 (continuous) 3.2.7. 100 3.2.8. Review process supported 3.2.9. 500 3.2.10. 20 3.2.11. supported 3.2.12. 2	3.2.1. Plan adopted and implemented 3.2.2. 25 3.2.3. 100 3.2.4. completed as planned 3.2.5. 2 3.2.6. 4 (continuous) 3.2.7. 100 3.2.8. Review process supported 3.2.9. 500 3.2.10. 20 3.2.11. supported 3.2.12. 2	• 3.3.2 Establish and implement effective rule of law institution and policy (p. 1 – 7) • 4.3.2 Private Sector development and investment promotion p.1 rule of law and judicial system in commercial and financial activities; UNICEF & Local NGOs	\$160,000	IOM: 6.6 m; UNDP: 3.2m; UNOPS: 0.5 m	IOM: 6.6 m; UNDP: 3.2m; UNOPS: 0.5 m	IOM: 1 m; UNDP 5 m; UNOPS: 1.5 m	IOM: 1 m; UNDP 5 m; UNOPS: 1.5 m	IOM: 1 m; UNDP: 6m; UNOPS: 0.5 m	IOM: 1 m; UNDP: 4m; UNOPS: 0.5 m	UNDP: 2 m		

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Sector outcome 4: Strengthened institutions, processes and regulatory frameworks of national and local governance	4.1. Number of key public sector institutions with strategic plans 4.2. New Civil Service Law reviewed and implementation supported 4.3. Number of service delivery models reviewed 4.4. E-Governance strategy prepared for x ministries 4.5. Number of women in senior positions in the civil service 4.6. Anticorruption strategy adopted 4.7. Anticorruption law enacted in line with UN-CAC 4.8. Mandates and authorities of BSA, CPI and IGs delineated, harmonized and developed 4.9. International aid flows monitored quarterly for their contribution to NDS and ICI in line with Paris Declaration on Aid Effectiveness (DAD Aid Tracking 2007) 4.10. Number of governorates with participatory and evidence-based planning and transparent budgeting, with income/expenditure data regularly posted and holding regular public meetings on key issues 4.11. Number of human rights based, gender sensitive district plans endorsed and budgeted 4.12. Census and survey data utilized at central and local government levels for better planning and fiscal distribution	No strategy (2007) No AC law enacted (2007) E-Governance system not operational in 2007 Not applicable in 2007 None None None None None None None None None	no na na 4 govns quarterly survey data used na na all three 6 LGs 8% 8% 10% 2 govns	Strategy draft completed and adopted Process to draft law ongoing census and surveys conducted 8 Quarterly Census-based data 4 instits All 12 10% 8% 20%	Strategy implemented AC Law enacted Planning units operational 12 Quarterly Census + Survey data used 6 instits All 18 12% 15% 30%		Team International World University Service of Canada (WUSC) MoP – Jordan Palestinian National Authority Ministries in Somalia and Sudan OECD, UNDP-POGAR, Egyptian & Lebanese Parliaments, ICTDAR	40.80	30.3	10.5	50,513	16.513	34	42.65	0.65	42
Output 4.1: COR capacity developed for integrity, inclusive governance, gender and human rights	4.1.1 Number of times a year woman issues are on CoR agenda 4.1.2 Code of Conduct for MPs drafted 4.1.3 Content of speeches and public statements by COR members tracked and reviewed by COR peers, related to integrity, inclusive governance, gender and human rights subjects 4.1.4 Number of persons participating in capacity building activities on integrity, inclusive governance, gender and human rights	4.1.1. none (2007) 4.1.2. none (2007) 4.1.3. none (2007) 4.1.4. none (2007)	4.1.1. 5 4.1.2. approved 4.1.3. 2 reviews 4.1.4. 1 workshop UNDP, 100 persons UNIFEM	4.1.1. 8 4.1.2. monitored 4.1.3. 3 reviews 4.1.4. 1 workshop UNDP, 100 persons UNIFEM	4.1.1. 8 4.1.2. monitored 4.1.3. 3 reviews 4.1.4. 1 workshop UNDP, 100 persons UNIFEM	* 3.1.2 Implementation of political/ legislative time table p.1 * 4.2.2. Good Governance and Anti Corruption p.1 strengthen rule of law for anti corruption	UNDP-POGAR, Egyptian and Lebanese Parliaments	UNDP: 0.65 m	UNDP: 0.65 m		UNDP: 1.5 m		UNDP: 1.5 m	UNDP: 2 m		UNDP: 2 m
Output 4.2: Enhanced Iraqi capacities to plan, coordinate, implement and monitor public sector reforms and international assistance.	4.2.1 Number of government institutions receiving capacity building and development support 4.2.2 Fully functioning ICI Secretariat and related Working Groups. 4.2.3 Aid tracking system in use by MoPDC and UN aid flows fully consistent with NDS and ICI 4.2.4 Methodological capacity developed for Iraq 2009 census including quality assurance 4.2.5 Number of reports on major legislation supported and sent by Ministry of COR Affairs to relevant ministries	4.2.1. none (2007) 4.2.2. No functioning ICI in 2007 4.2.3. 0 (2007) 4.2.4. basic applications available (2007) 4.2.5. 0 4.2.6. 0	4.2.1. 1 ministry 4.2.2. ICI Secretariat establish and functioning 4.2.3. 2 units 4.2.4. basic use 4.2.5. 0 4.2.6. 1 report	4.2.1.3 ministries 4.2.2. functioning 4.2.3. 2 units 4.2.4. basic use 4.2.5. 85% 4.2.6. 2 reports	4.2.1. 3 ministries 4.2.2. functioning 4.2.3. 2 units 4.2.4. fully used 4.2.5. 90% 4.2.6. 3 reports	* 4.1.2. By end of 2008, capture in budget all significant revenues and expenditures, including all subsidies and donor funds. * 4.2.3 Adopt and implement policies, regulations, procedures, and build institutions of public service management * 4.4.1 Delivering basic services p.11,12,13,16	Team International World University Service of Canada (WUSC) MoP – Jordan Palestinian National Authority Ministries in Somalia and Sudan OECD	UNOPS: 3.9 m; IOM: 6.6m; UNFPA: 4.5m; UNDP 4.4m	UNOPS: 3.9 m; IOM: 3.5m; UNDP 4.4m	IOM: 3.1 m; UNFPA: 2.75 m	UNOPS: 3.4 m; UNFPA: 0.4; UNDP: 5.5 m	UNFPA: 0.4 m; UNDP: 2.5 m	UNOPS: 3.4 m; UNDP: 3 m	UNFPA: 0.4 m; UNDP: 6 m	UNFPA: 0.4 m	UNDP: 6 m
Output 4.3: Strengthened GoI capacities to develop regulatory and institutional framework for anti-corruption and accountability.	4.3.1 Number of review processes of draft legislations on anti-corruption supported 4.3.2 GoI framework produced on fighting corruption, delineating mandates of COI, BSA, IGs and COR. 4.3.3. Number of government officials participating in training on anticorruption	4.3.1. 0 (2007) 4.3.2. No framework in place (2007)	4.3.1.1 4.3.2. drafted	4.3.1.1 4.3.2. finalized	4.3.1.1 4.3.2. supported and implemented	* 3.1.1 National Dialogue and reconciliation p.8 transparency and accountability in state institutions * 4.2.2. Good governance and Anti corruption (p.1 – 12)	TBD	UNDP: 2 m; UNDP/UNODC : 2 m	UNDP: 2 m	UNDP/UNODC: 2 m	UNDP: 3.6m; UNDP/UNODC: 10 m	UNDP: 3.6m	UNDP/UNODC: 10 m	UNDP/UNODC: 10 m		UNDP/UNODC: 10 m
Output 4.4: Improved policy-making, planning and delivery capacity of decentralized governance stakeholders.	4.4.1 Number of local governance units equipped with participatory, gender sensitive, local area development plans and decentralized database (including basic services delivery). 4.4.2 Number of local governance units which initiated e-services. 4.4.3 Number of urban planners trained, including in data management 4.4.4 Number of city master plans developed 4.4.5 Number of policies related to decentralization developed by Iraqi ministries 4.4.6 Number of citizen participation initiatives implemented in support of decentralized local governance 4.4.7 Regulatory framework drafted to support PPP 4.4.8 Pilot PPP assessment conducted in at least 1 governorate 4.4.9 National Youth strategy is drafted 4.4.10 Thematic Studies are finalized on the basis of census data utilisation	4.4.1.0 units (2007) 4.4.2.0 (2007) 4.4.3.0 (2007) 4.4.4.0 (2007) 4.4.5.0 (2007) 4.4.6.0 (2007) 4.4.7. no regulatory framework in 2007 4.4.8. No PPP assessment conducted before 2008 4.4.9. No national strategy exists (2007) 4.4.10.0 study (2007) 4.4.11.0 (2007)	4.4.1.0 4.4.2. 1 planned 4.4.3.30 4.4.4. 1 started 4.4.5. 1 4.4.6. 1 4.4.7. started 4.4.8. started 4.4.9. none 4.4.10.0 4.4.11.0	4.4.1.5 4.4.2.2 4.4.3.60 4.4.4.2 4.4.5.1 4.4.6.2 4.4.7. draft done 4.4.8.1 governorate 4.4.9. in progress 4.4.10. identification & design 4.4.11. under formulation	4.4.1.3 4.4.2.2 4.4.3.120 4.4.4.3 4.4.5.1 4.4.6.3, 10 women's organizations 4.4.7. started 4.4.8. 3 governorates 4.4.9. finalized 4.4.10.70% completed 4.4.11. completed	* 6.4 Improved national planning; standardize data collection and processing functions in Ministries, regions and provinces * 6.5 Improved donor coordination and implementation. * 4.1.2 Develop framework for intergovernmental fiscal relations to ensure efficiency, transparency and equity while maintaining national fiscal integrity. * 4.4.1 Delivering basic services p.9,10. * 4.4.1 Delivering basic services p.14 ,15 .	MedCities, Municipalities (Dubai, Barcelona, Rome, Beirut, Istanbul) NGOs ILO Training Center CSOs, local authorities in targeted areas MoC	UNOPS: 5.3 m; UNESCO: 0.3 m; UNIFEM: 0.8 m; UNDP: 8.85 m; UNFPA: .25 M	UNOPS: 5.3 m; UNESCO: 0.15 m; UNIFEM: 0.15; UNFEM: 0.8 m; UNDP : 8.85 m UNFPA: 0.25m	UNESCO: 0.15 m	UNOPS: 2.7 m; UNIFEM: 0.5 m; UNDP: 14.063 m; UN-Habitat: 2 m ; UNFPA: .25 m	UNDP: 9.063 m; UNFPA: 0.7 UNFPA: 0.25m	UNOPS: 2 m; UNIFEM: 0.5 m; UNDP: 5 m ; UN-Habitat: 2 m	UNIFEM: 0.5 m; UNOPS: 2 0.25m	UNFPA: 0.25m	UNIFEM: 0.5 m; UNOPS: 2 m; UNDP: 5 m; UN-Habitat: 3 m
Output 4.5 Strengthened capacity of the Government institutions and civil society to manage cultural resources and preserve Iraqi cultural heritage	4.5.1 Number of Conservation Master Plans for heritage sites developed 4.5.2 Number of government experts trained to manage cultural resources 4.5.3 No. of capacity building programmes on cultural heritage protection initiated 4.5.4 Mapping of Cultural Resources of Iraq completed	4.5.1. 2003 UNESCO Assessment Missions Reports 4.5.2. Two UNESCO Assessment Mission reports of May and July 2003 4.5.3. ICC recommendations 4.5.4. No mapping (2007)	4.5.1. 0 4.5.2. 15 trained 4.5.3. 3 4.5.4. No	4.5.1. completed 4.5.2. 30 trained 4.5.3. 5 4.5.4. process started	4.5.2. 50 trained 4.5.3. 5 4.5.4. 50% completed											
TOTAL								112.76	79.73	33.03	50566.5	33.113	70.9	79.75	11.25	68.5
PROGRAMME MODALITY:																

Gender considerations By GTF
X Ensure in all capacity building activities at least 30% women participation.
X All data to be desegregated by sex.
X Ensure gender sensitive and HRB approaches in designing and implementation and M&E processes.
X Ensure documentation and reporting on gender specific achievements

- 4.1. Anticorruption strategy adopted
- 4.2. Anticorruption law enacted in line with UN-CAC
- 4.3. Number of governorates with operational MoPDC Planning Units
- 4.4. International aid flows monitored quarterly for their contribution to NDS and ICI in line with Paris Declaration on Aid Effectiveness (DAD Aid Tracking 2007)
- 4.5. Mandates and authorities of BSA, CPI and IGs delineated, harmonized and developed
- 4.6. Number of key public sector institutions with strategic plans
- 4.7. E-Governance system operational in X institutions per year
- 4.8. Number of women in senior positions in the civil service
- 4.9. Census and survey data utilized at central and local government levels for better planning and fiscal distribution
- 4.10. Number of human rights based, gender sensitive district plans endorsed and budgeted
- 4.11. Number of governorates with participatory and evidence-based planning and transparent budgeting, with income/expenditure data regularly posted and holding regular public meetings on key issues

No strategy (2007)	no	Strategy draft	Strategy
No AC law enacted (2007)	na	completed and	implemented
Not applicable in 2007	na	adopted	AC Law enacted
	4 govs	Process to draft law	Planning units
	quarterly	ongoing	operational
None	survey data used	census and surveys	
E-Governance system not operational in 2007	na	conducted	
	na	8	12
	all three	Quarterly	Quarterly
None	6 LGs	Census-based data	Census + Survey data used
None		4 instits	
None	8%	All	6 instits
None	8 %	12	All
None	10%	10%	18
	2 govs	8%	12%
TBC		20%	15%
TBC		4 govs	30%
None			6 govs
none			